





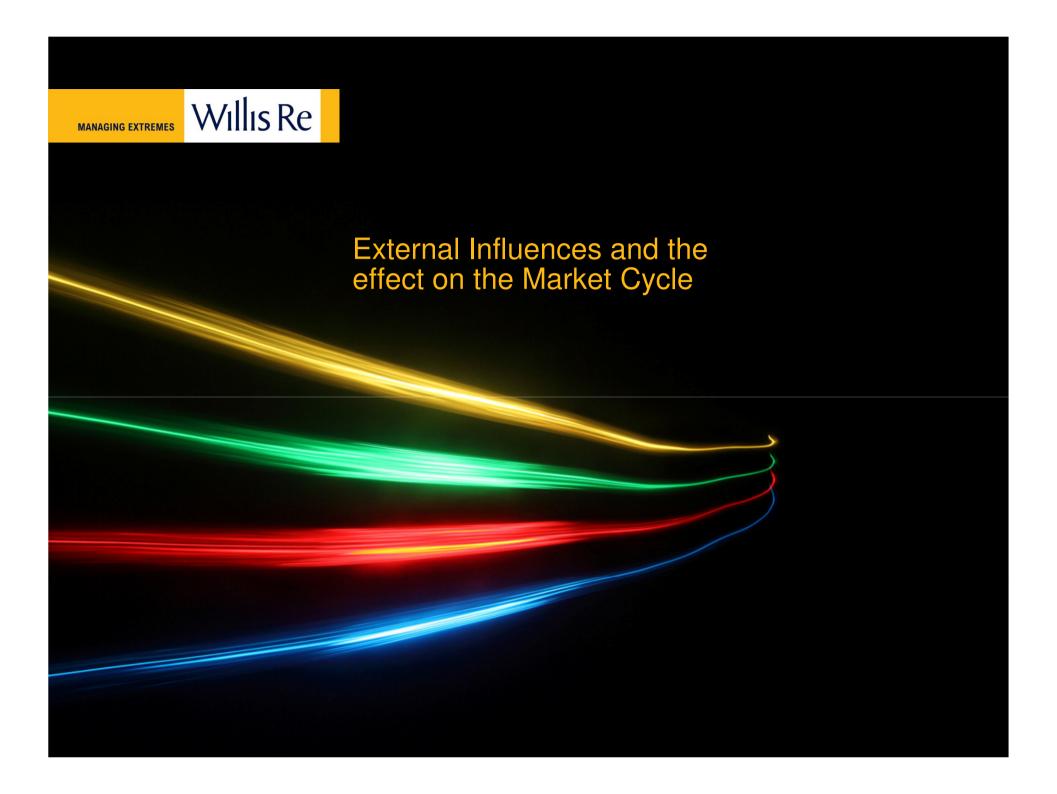
Agenda

- Setting the Scene
- External Influences
- Where are we in the Market Cycle?
- Retakaful and Retrocession Market Catastrophe Losses Update and effect on Reinsurance and Retakaful Market Capitalisation
- Lessons Learned
- The Modern market and Peak Exposure Solutions



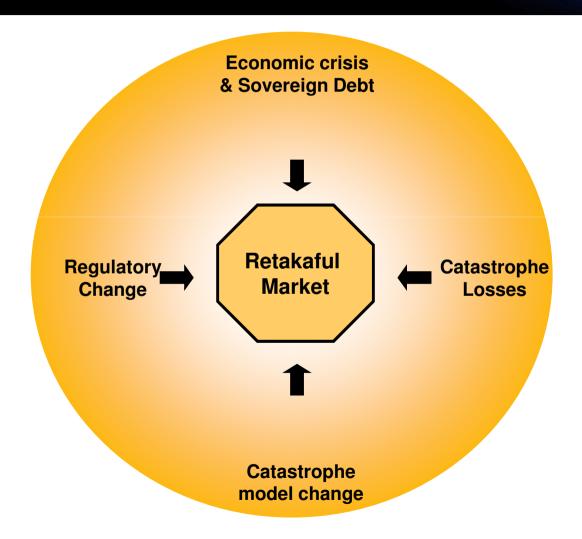
Setting the Scene

- Retrocession the provision of Retakaful to professional Retakaful providers
- Retakaful market is expanding, over 15 International Retakaful operators or 'windows' throughout Asia, the Middle East and North Africa. 13 of these are A rated by the global Rating Agencies. No increase in Number during past 12 months.
- Who provides the retrocession cover Retakaful operators can cover each other or utilse conventional capacity? Darura must apply while sector continues to develop.
- Potential spiral effect of a small number of Retakaful Operators offering each other cover if the market insists on Retakaful Operators offering retrocession?
- Long-term aim; an integrated Takaful chain participant to Takaful operator to Retakaful operator to Retakaful retrocessionaire but capital required.
- All of required standard line Treaty capacity can be provided by the Retakaful market.
 The Retakaful Operator must rely on the conventional retrocession market as a matter of necessity
- Retakaful and Reinsurance are International businesses subject to both Internal and External pressures





External factors



Economic Crisis & Sovereign Debt



Economic Crisis

- Asset impairment
- Investment difficulties
- ... but no evidence that traditional re/insurance holds systemic risks

Impact of the Eurozone Debt Crisis on Insurer / Reinsurer / Retakaful Operator Solvency?

- Implicit and explicit threats to insurer / takaful /retakaful security
- Issues if one or more sovereigns exiting the Euro or suffering further downgrade
- But ... the sector has proven itself resilient

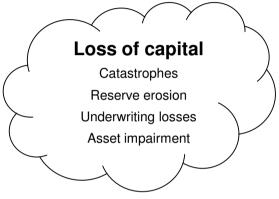


Insurers / takaful operators are different from Banks

- Insurers are significant investors in Eurozone sovereign / financial sector debt;
- However, exposure differs from banks in many key respects

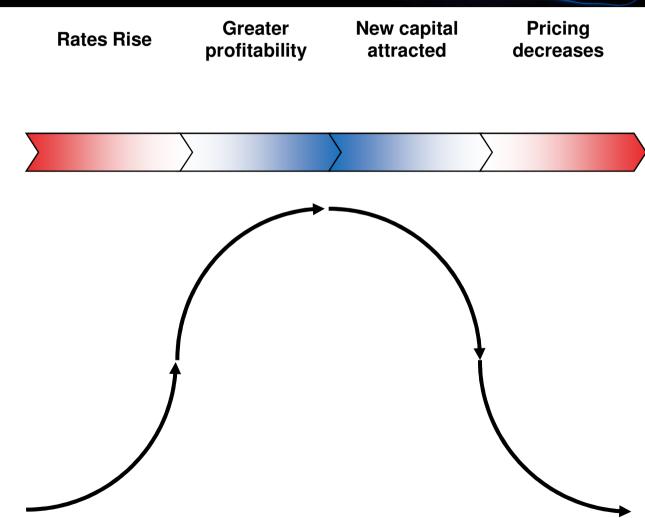


Retakaful market cycles



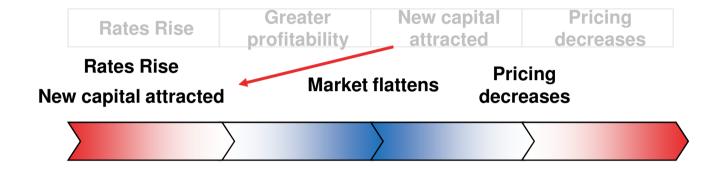
Traditional market cycles

- Reactive to major market events
- High barriers to entry
- Multi-year cycles





Retakaful market cycles



Is there still a macro cycle?

- Reduced barriers to entry
- New products and investment strategies
- New capital anticipates market hardening
- Continued over-capitalisation if the reinsurance market is considered



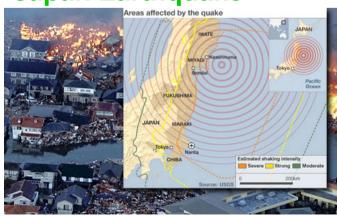
International Market Update - Overview



New Zealand Earthquake



Japan Earthquake



Australian Flood

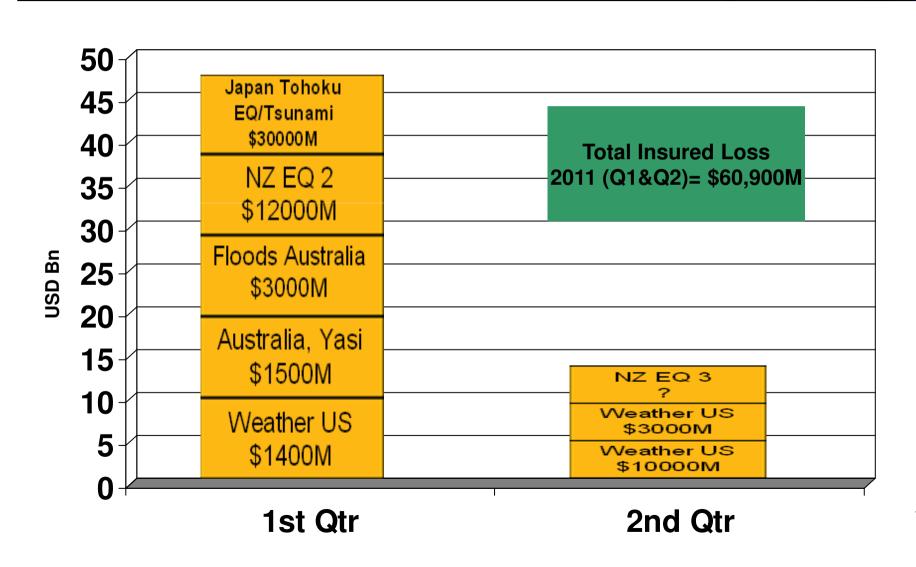


Thailand Flood





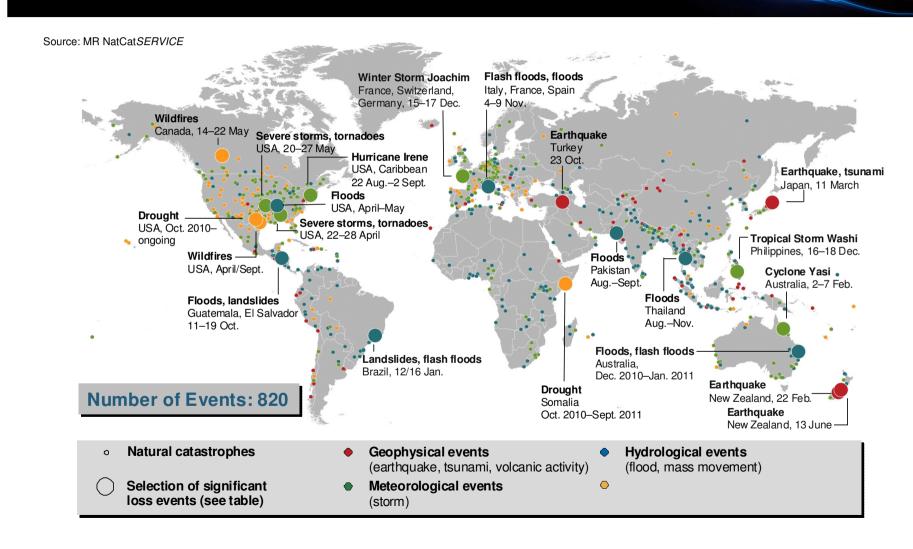
2011 position 12 months ago



Catastrophic losses

- Events of 2011

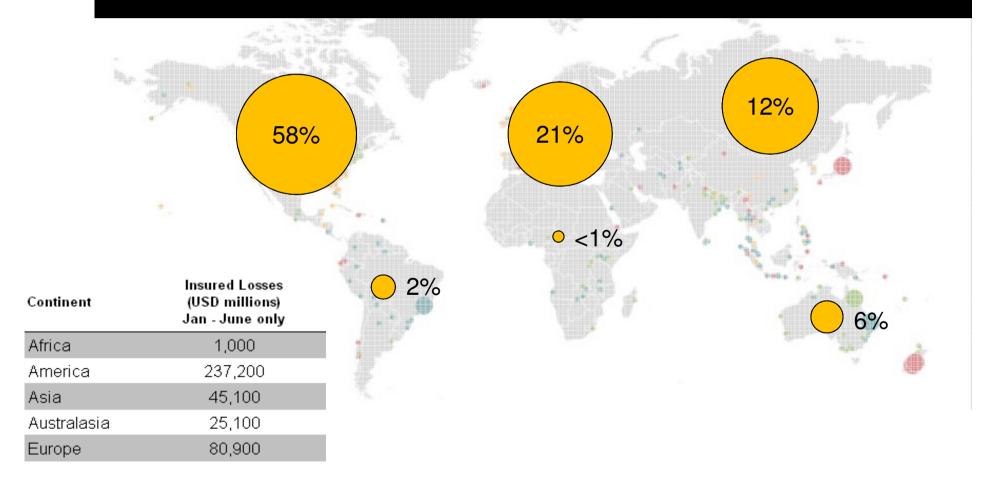




Global Natural Disasters: 1980 – 2011



Insured losses 1980 - 2011 (January – June only): US 389 bn % Distribution of Insured Losses Per Continent excluding 2 H/Y Thai Floods

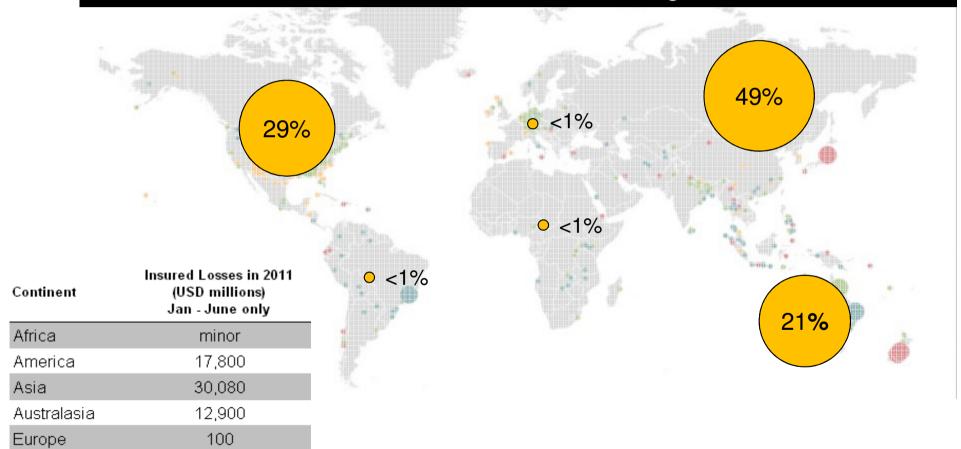


Source: MR NatCatSERVICE

Global Natural Disasters: 2011



Insured losses 2011 (January – June only): US\$ 60 bn % Distribution of Insured Losses Per Continent excluding 2 H/Y Thai Floods



Source: MR NatCatSERVICE



Loss Activity

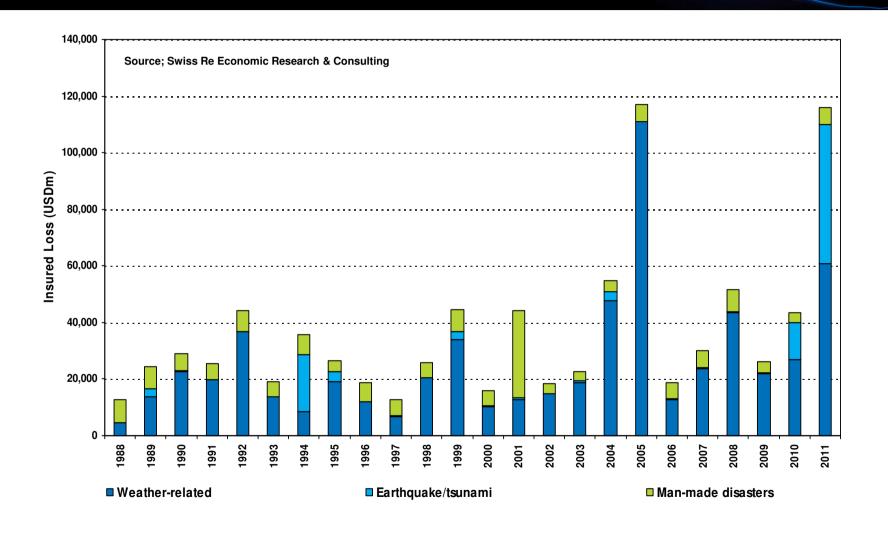
Significant loss activity over 21 months (estimated market losses):

<u>Date</u>	Event	USD
- Feb 2010:	Chile EQ	8.0bn
Mar 2010:	Melb Hail	1.0bn
— Mar 2010:	Perth Hail	1.1bn
- Sep 2010:	NZ EQ	5.0bn +
Jan 2011:	Qld Floods	2.3bn +
Jan 2011:	Qld Cyclone	1.2bn +
- Feb 2011:	NZ EQ	10.0bn +
— Mar 2011:	Japan EQ	30.0bn
— Apr 2011:	US Tornadoes	14.0bn
Oct 2011:	Thailand	17.5bn+

Total of above USD 90.1bn to Reinsurance market, USD 75bn in 2011 alone

Catastrophic losses - 1988 to 2011

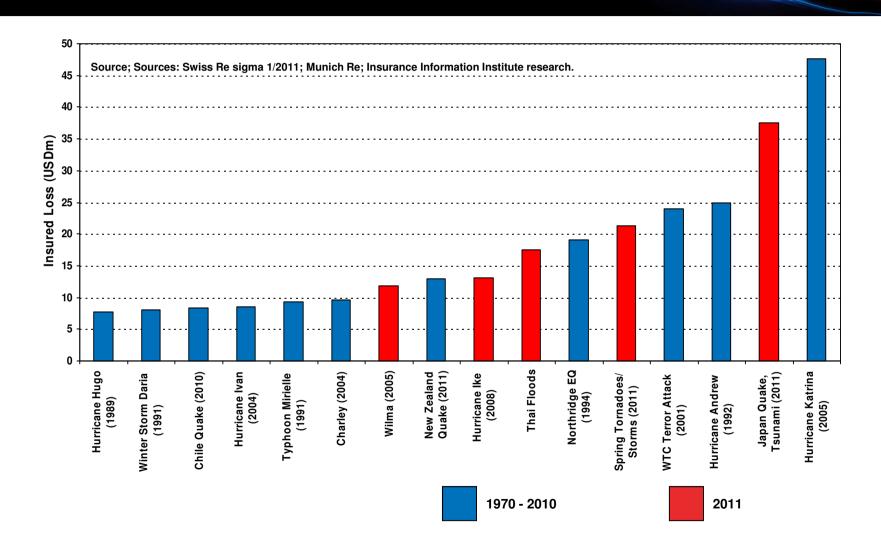




Catastrophic losses
- Most Costly World Insurance Losses, 1970-2011



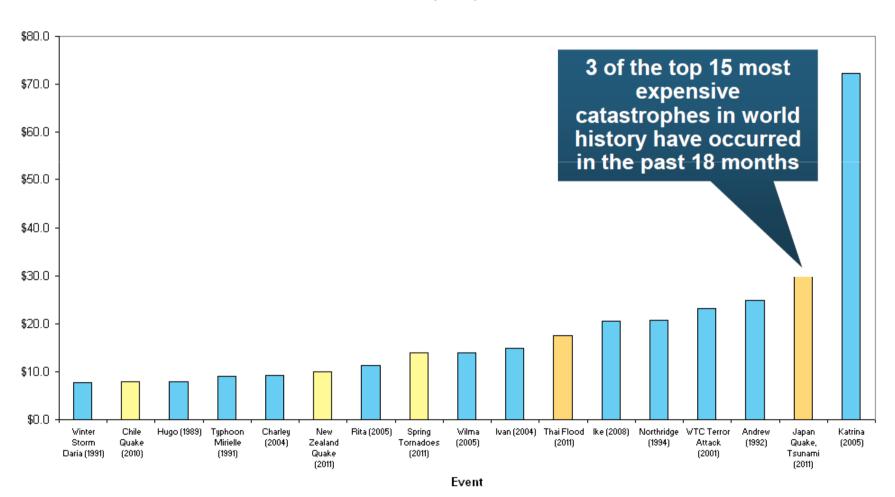
MANAGING EXTREMES



Top 17 Insurance Losses: 1970 – 2011



Insured Losses, 2011, USD billions





Catastrophic losses

Event	Loss (USD)	Issue	
Australia Floods	3 bn	Little modelling or exposure monitoring	
Japan EQ & Tsunami	35 bn	Only partially modelled	
US Tornadoes	19 bn	Extreme frequency	
New Zealand EQ	20 bn	Significant modelling issues	
Hurricane Irene	4 bn	Extreme flooding	
Thailand	17.5 bn	Little modelling or exposure monitoring	

2011; the highest loss year on record for economic losses

- USD 380bn in economic losses globally
- USD 270bn in 2005 previous highest

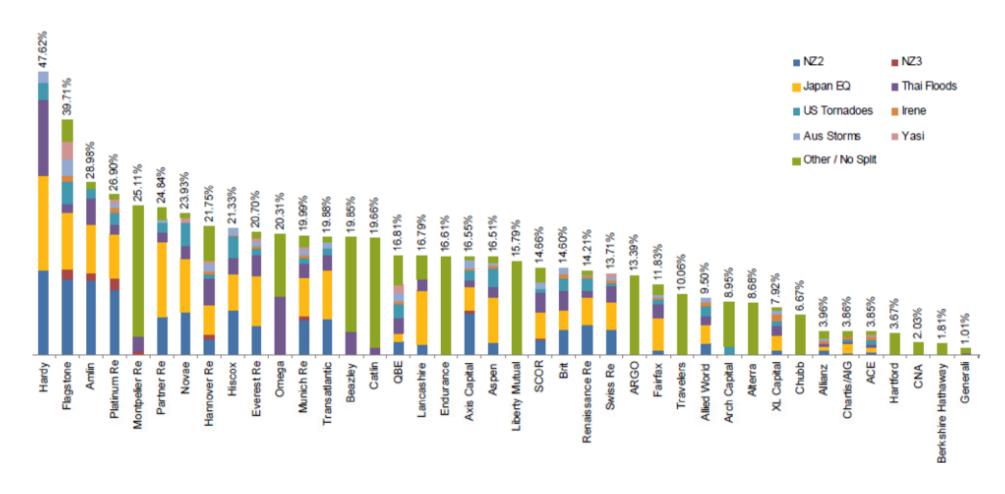
USD 105 bn in insured losses globally

- 2nd only to 2005 (inflation adjusted)
- > 5x 30 year average of USD 19bn



Reinsurer's Catastrophe Losses

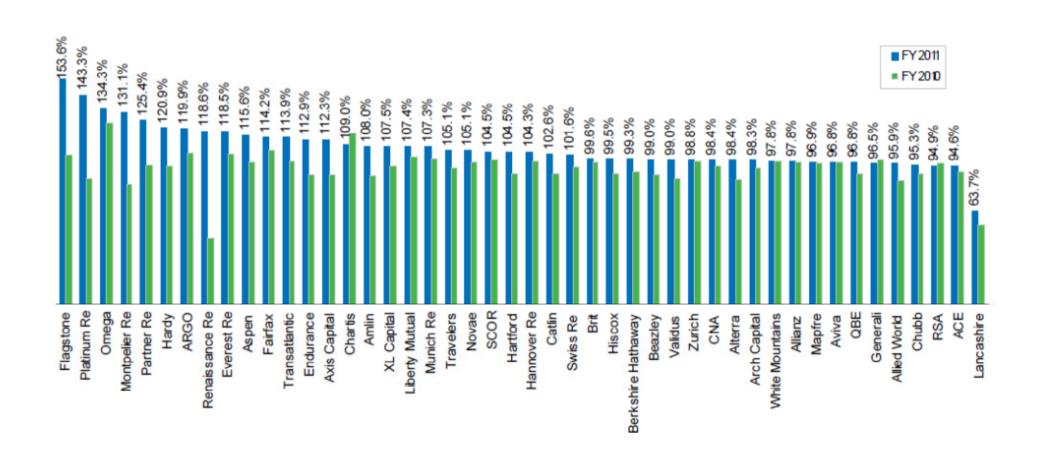
Full Year 2011 Catastrophes as % of Opening Shareholders
 Funds





Reinsurer's Underwriting

Full Year 2011 vs 2010 Combined Ratio



Catastrophic losses

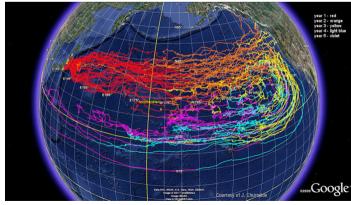
- What have we learned?



- Insured losses still a small percentage of economic loss
 - An long-term theme that commercial insurers struggle to address
 - Opportunity for the takaful segment
- The "tail" is always bigger than we think
- Track exposure for Interests Overseas and ensure Retakaful protection is adequate
- It's easy to understate "time element" losses
 - Denial of access
 - Business Interruption
 - Contingent Business Interruption
 - A global contagion?
- Catastrophe models have under-performed
 - Coverage
 - Secondary and contributing perils



Sendai Airport, source; National Geographic



Source: NOAA

Where are we in the global market cycle?



Where are we in the market cycle

- AM Best "Critically, the market seems poised for a turn" January 2012
- Hardening in response to major losses
- ... but only spotty increases in loss free territories

Reinsurers under pressure

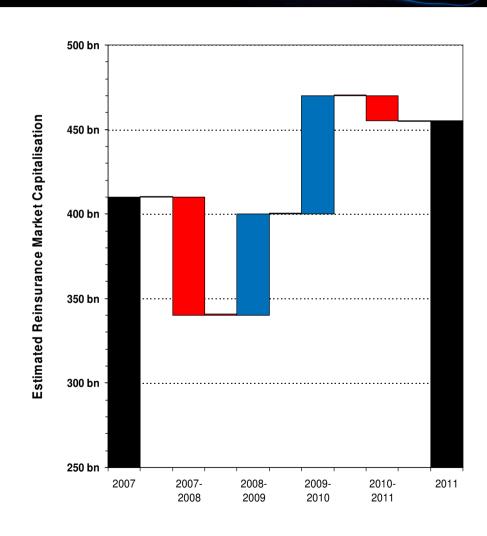
- Over USD 90 bn of losses to the reinsurance sector in 2 years
- Manageable from a capital perspective
- Market's capital remains strong for 2012

Not a "proper" hard market

- No dislocation
- Capacity remains available
- Little in the way of capital impairment

Are we entering an era of "Micro-cycles"?

- Dependant on line of business
- Dependant on geography
- Not necessarily industry-wide
- Capital Markets playing an increased role in the major catastrophe programmes



Where are we in the insurance / takaful market cycle? - Selected recent renewals

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Territory	Loss free excess of loss	Loss affected excess of loss	Comments	
Australasia	+15 to +35%	+40% to +75%	Significant losses	
Australasia (inc. NZ)	-	+80 to +150%		
China	0% to +15%	-	EQ exposure driving pricing	
Europe	+1% to +4%	-		
France	0% to +3%	-	Broadly loss free, other than Nordic	
Nordic	+5% to +10%	+25% to +50%		
Japan	+20% to +30%	+30% to +50%	In addition to prior year increases	
Taiwan	> +30%	-	Concern over EQ and CBI	
US Nationwide	+2.5% to +10%	-	Losses and model change	

Property Catastrophe pricing trends – Overall Summary



Property rates							
Territory	Pro rata commission	Risk loss free % change	Risk loss hit % change	Catastrophe loss free % change	Catastrophe loss hit % change		
Australia	0%	0% to +10%	various	0% to +10%	+5% to +25%		
Caribbean	0%	0%	various	+5% to +10%	N/A		
China	N/A	0% to -5%	+10% to +25%	0% to +15%	N/A		
Latin America	+1% to -5%	-5% to +5%	+5% to +25%	0% to +5%	N/A		
Middle East	0%	+5% to +10%	+10% to +15%	+10%	+20% to +35%		
South Africa	0%	+5%	+10%	+5%	+10%		
U.S National	0%	0%	+2.5% to +7.5%	0% to +5%	+2.5% to +7.5%		
U.S. – Regional	N/A	0%	+2.5% to +7.5%	-10% to +5%	+5%		

Where are we in the retrocession market cycle?



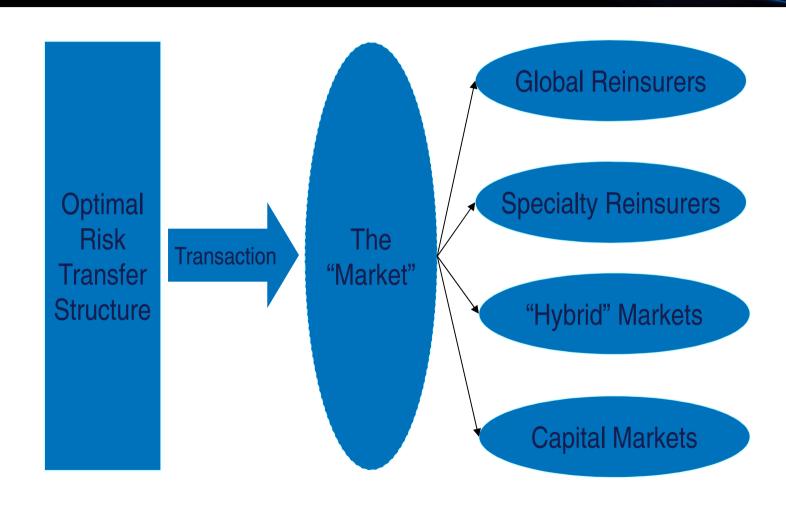
Middle East and Asia Pacific

- Retrocession capacity for the Middle East and Asia Pacific based reinsurers has shown an increase
- Political Violence limitations are being implemented
- Scrutiny of Interests Abroad coverage afforded to Takaful and Retakaful Operators within the region
- Named territories. Complete transparency regarding territorial breakdown required by many markets – catastrophe accumulation and International sanctions are particular issues
- Increased retention or deductible being imposed by leaders
- Prices have increased but competition remains in the market. More established leaders have sought to spread price rise across the programme whereas new entrants are happier to load price increase on the lower layers and require a smaller rise in price higher up the programme.
- Correlation between detailed / transparent exposure data and programme price benefit remains low
- Capital Markets and Collateralized Markets playing an increased role



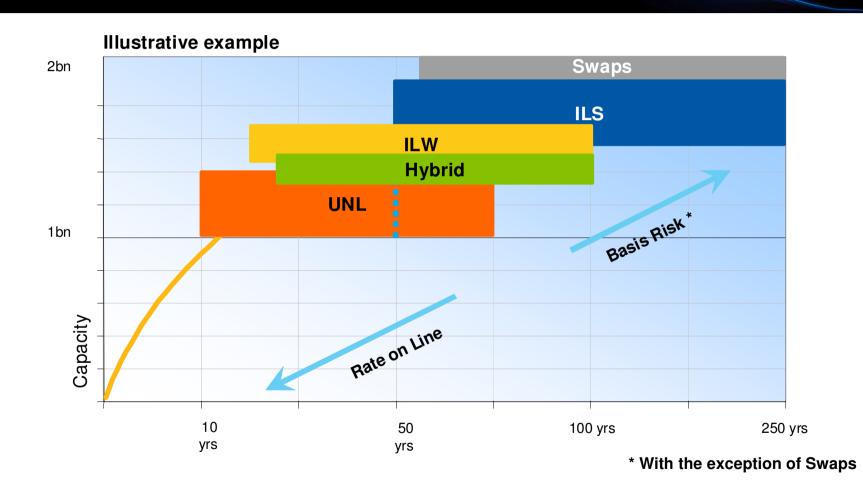
The Modern Market





Blended Purchase to achieve \$1bn of Capacity Incorporating Peak Exposures







Summary of 'Takeaways'

- Market capitalisation has proved adequate to cope with the frequency of large claims encountered 2010 / 2011. Loss activity has been modest in 2012 to date
- The reinsurance market is likely to remain comparatively soft as a consequence, with rates stable but differential pricing available through a targeted approach by Reinsurers and Retakaful Operators
- The regional retrocession market has hardened in terms of price, but choice remains in terms of structure and conditions
- Influx of capital from the Capital Markets seeking an alternative home and offering new capacity where risk is not directly correlated with their main exposures. But untested potential volatility and reaction to major catastrophe events.
- There is adequate capacity for foreseeable requirements UNL, Hybrid, Industry Loss Warranty, Insurance Linked Securities, Cat Bonds
- External factors such as the Eurozone crisis, and potential falls in bond values could present a future challenge to reinsurers / retakaful operators
- Anticipate the unexpected!